

Appendix A: 2025/26 Revenue Outturn Quarter 3 (December 2025)

2025/26 Revenue Outturn at Quarter 3 (December 2025)			
	2025/26 Approved Revenue Budget	Q3 Outturn	Q3 Outturn Variance
	£m	£m	£m
Community Wellbeing	90.4	96.3	5.9
Children & Young People	58.8	56.8	(2.0)
Economy & Environment	40.6	42.1	1.5
Corporate Services	22.9	24.8	1.9
Directorate Total	212.7	220.0	7.3
Central	18.8	17.8	(1.0)
Sub-Total	231.5	237.8	6.3

Community Wellbeing	2025/26 Approved Revenue Budget £'000	Q3 Outturn £'000	Q3 Outturn Variance £'000
Director and Community Services	(10,801)	(11,229)	(428)
Adult Social Care and Housing	82,016	88,471	6,455
All Ages Commissioning	18,220	18,278	58
Public Health	932	804	(128)
Directorate Total	90,367	96,324	5,957

Key variances from budget (> £250k) at Q3:

£6.4m overspend - Increase in demand for Adult Social Care - Residential, Nursing, Homecare and Personal Budgets
£0.3m overspend - General Fund Housing - Temporary Accommodation

£0.7m underspend - Increased Better Care Fund

Children & Young People	2025/26 Approved Revenue Budget £'000	Q3 Outturn £'000	Q3 Outturn Variance £'000
Central Children Directorate Costs	1,680	1,470	(210)
Education Skills & Learning	3,983	4,145	162
Corporate Parenting	42,014	40,264	(1,750)
Safeguarding and Family Support	11,196	10,924	(272)
Sub Total	58,873	56,803	(2,070)

Key variances from budget (> £250k) at Q3:

£1.1m overspend - Residential Placements
£0.3m overspend - Amended DSG Corporate Recharge

£1.1m underspend - Complex Needs
£0.7m underspend - Unaccompanied Asylum Seeking Children
£0.6m underspend - Supported Accommodation
£0.4m underspend - Short Breaks
£0.3m underspend - Fostering In-house and External Placements

Economy & Environment	2025/26 Approved Revenue Budget £'000	Q3 Outturn £'000	Q3 Outturn Variance £'000
Director Management	141	262	121
Resident Services -Environment, Highways and Waste	22,884	22,185	(699)
Resident Services - Regulatory and Technical	60	478	418
Commercial Services	3,152	3,177	25
Economy and Growth	1,679	1,005	(674)
Sub-Total	27,916	27,107	(809)
Residential Services - SEN & Home to School Transport	12,735	15,079	2,344
Directorate Total	40,651	42,186	1,535

Key variances from budget (> £250k) at Q3:

£2.1m overspend - SEN Transport

£0.3m overspend - Reduced Crematorium Fees

£0.4m underspend - Additional Car Parking Fees

£0.4m underspend - Development Control Planning Fees

Corporate Services	2025/26 Approved Revenue Budget £'000	Q3 Outturn £'000	Q3 Outturn Variance £'000
Transformation and Strategy Services	5,355	6,684	1,329
Governance & Legal	6,391	6,337	(54)
Strategic Finance	3,997	4,609	612
HR & Organisational Development	1,232	1,249	17
Sub-Total	16,975	18,879	1,904
Hoople SLA	6,562	6,522	(40)
Flexible Capital Receipts	(600)	(600)	0
Directorate Total	22,937	24,801	1,864

Key variances from budget (> £250k) at Q3:

£1.4m overspend - 2024/25 c/fwd outstanding Saving Plans considered 'at risk' of delivery

£0.6m overspend in Strategic Finance represents £0.4m increase in whole Council Insurance Premiums and £0.2m increase in banking fees (increase in volume of online transactions)

Central	2025/26 Approved Revenue Budget £'000	Q3 Outturn £'000	Q3 Outturn Variance £'000
Central Total	18,681	17,681	(1,000)

Key variances from budget (> £250k) at Q3:

£1.0m underspend - Treasury Management Income